**IMPROVEMENT KATA** Where’s the Threshold of Knowledge?

**PLANNING** Where do you want to go?

1. **Grasp the current condition**
   - What are the facts and data about where you are now?
   - Tool: IK Process Analysis

2. **Establish the next target condition** (with an achieve-by date)
   - Describe where you want to be next on the way to the challenge.
   - Tool: Current Condition Target Condition Form

**EXECUTING** Then iterate to get there

3. **Iterate toward the target condition**
   - Conduct rapid, frequent experiments to move from current condition to the target condition.
   - Tool: PDCA Cycles Record

4. **Coaching cycles with the 5 questions**
   - Coach escorts the Learner and gives procedural guidance.
   - Tool: 5-Question Card

**Understanding the direction**

- What challenge are you striving for?
  - Tool: Future-State Mapping

(6 mo - 3 years out)

(1 week - 3 months out)

By Mike Rother, 2013