

IMPROVEMENT KATA *Where's the Threshold of Knowledge?*

PLANNING

Where do you want to go?



GRASP THE CURRENT CONDITION

*What are the facts
and data about
where you are now?*

2

Tool:
IK Process Analysis



UNDERSTAND THE DIRECTION

*What challenge are
you striving for?
(6 mo - 3 years out)*

1

Tool:
Future-State Mapping

ESTABLISH THE NEXT TARGET CONDITION

(with an achieve-by date)

*Describe where you
want to be next on the
way to the challenge.*

(1 week - 3 months out)

3

Tool: Current Condition
Target Condition Form

EXECUTING

Then iterate to get there

ITERATE TOWARD THE TARGET CONDITION

*Conduct rapid, frequent
experiments to move
from current condition
to the target condition.*

4

Tool:
PDCA Cycles Record



Daily

COACHING CYCLES WITH THE 5 QUESTIONS

*Coach escorts the
Learner and gives
procedural guidance.*

5

Tool:
5-Question Card