IMPROVEMENT KATA Where’s the Threshold of Knowledge?

**PLANNING**
Where do you want to go?

1. **Grasp the Current Condition**
   - What are the facts and data about where you are now?

2. **Establish the Next Target Condition**
   (with an achieve-by date)
   - Describe where you want to be next on the way to the challenge.
   (1 week - 1 month out)

**EXECUTING**
Experiment to get there!

3. **Iterate Toward the Target Condition**
   - Conduct rapid, frequent experiments to move from current condition to the target condition.

4. **Daily Coaching Cycles**
   - Coach escorts the learner and gives procedural guidance.

5. **Practice:**
   - Learner’s Storyboard
   - Five-Question Card

**Understanding the Direction**
What challenge are you striving for?
(6 mo - 3 years out)

Practice: Future-State Mapping

Practice: Steps of Process Analysis

Practice: Steps to Establishing a Target Condition

Practice: Experimenting Record

**By Mike Rother, 2014**