

# Optimization and Data Analytics Tools for Addressing COVID-19 Related Problems

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# Outline

- Introduction
- COVID-19 and Mobility
- Business Reopening / Lockdown
- Redesign Public Transit Systems
- Conclusion

# A Collection of Problems and Solutions

<https://sites.google.com/umich.edu/decision-tools-for-covid19/>

The screenshot shows a web browser window with the address bar displaying `sites.google.com/umich.edu/decision-tools-for-covid19/home?authuser=0`. The website has a dark navigation bar with the following items: Home, Data Analysis (with a dropdown arrow), Decision Models (with a dropdown arrow), Paper Collections, Download, and About us (with a search icon). The main content area features a large blue heading: **Optimization and Data Analytics Tools for Addressing COVID-19 Related Problems**. Below this, the text reads: **Point of Contact: [Prof. Sigian Shen](#) (Lead PI)**, **[Department of Industrial and Operations Engineering](#)**, and **University of Michigan at Ann Arbor**. A dark teal banner contains the text: **[IOE 510 W20 Course Projects on Covid-related Issues](#)** (Instructor: Prof. [Ruiwei Jiang](#), IOE, University of Michigan). Below this is a dark banner with the text: **Virus Transmission and Impacts**. At the bottom, there are two columns of text: **[How the virus spread in the Diamond Princess Cruiseship? \(A simulation-based study\)](#)** (Photo by [Alonso Reyes](#) on [Unsplash](#)) and **[COVID-19 Effects on Mobility and Activities \(Google datastudio visualization\)](#)** (Photo by [Ishan@seefromthesky](#) on [Unsplash](#)). A small circular icon with a pencil is visible in the bottom right corner of the page.

# Team

Decision Tools for COVID-relat... x +

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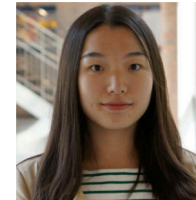
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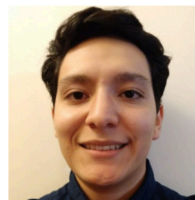
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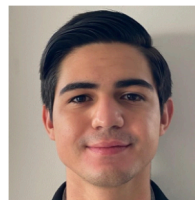
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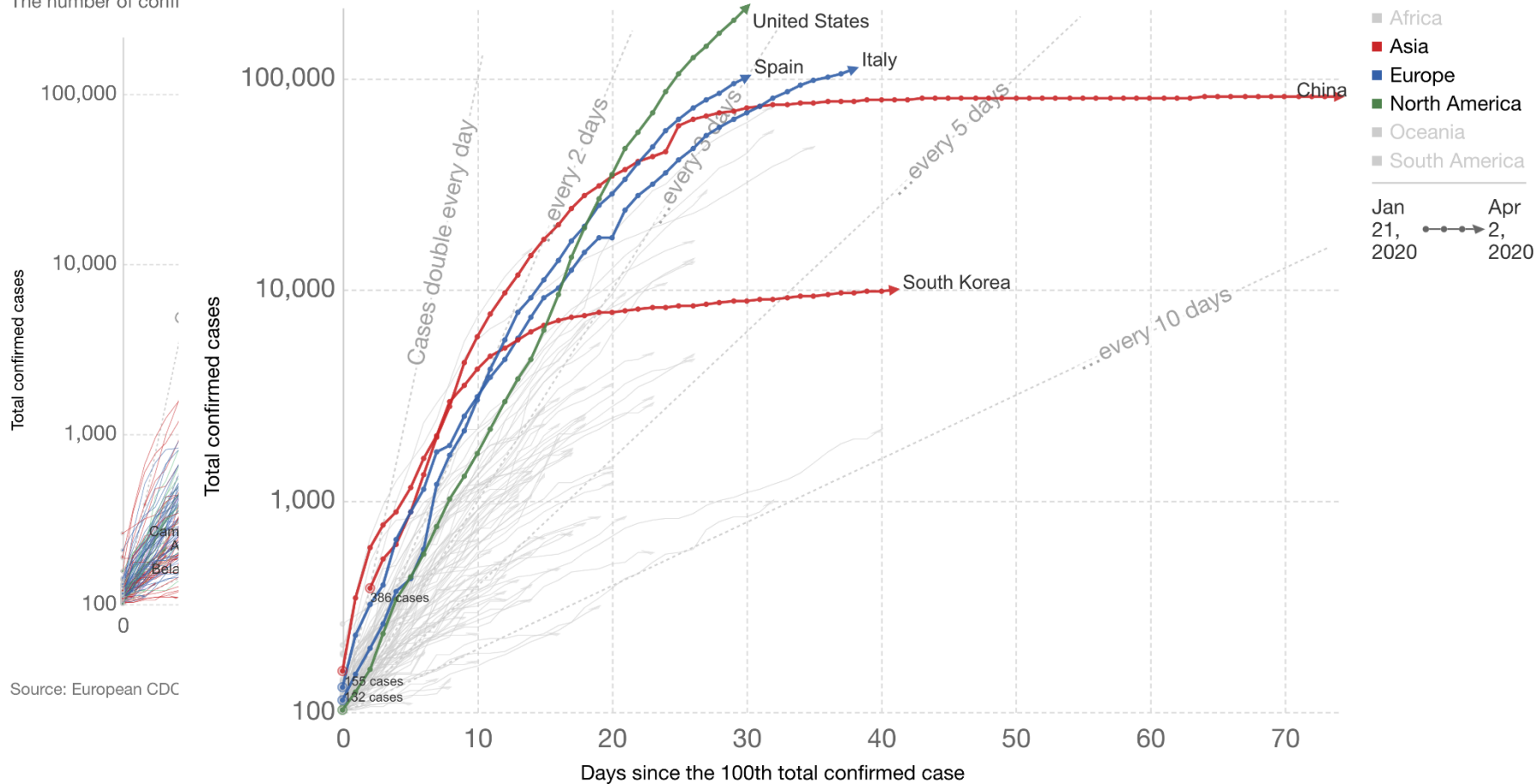
# What Data Analytics Can Show Us?

## Total confirmed cases of COVID-19



Total confir  
The number of confi

The number of confirmed cases is lower than the number of total cases. The main reason for this is limited testing.

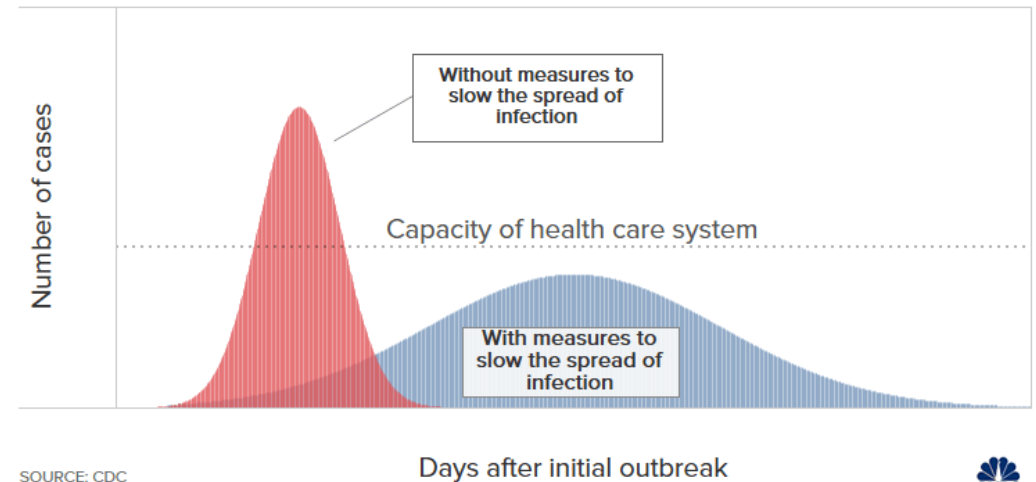


Source: European CDC

# From Data to Actions, to Solutions

- How to “flatten the curve?”
- What problems in epidemic **prevention, intervention, control** and **recovery phases** need to be solved?
- How Optimization and System Engineering tools can help to tackle COVID-related problem?

Flattening the curve



# A Summary and Literature Review in 03/20

[http://www-personal.umich.edu/~siqian/docs/or-ie-fighting-covid19\\_v1.pdf](http://www-personal.umich.edu/~siqian/docs/or-ie-fighting-covid19_v1.pdf)

**From Data to Actions, From Observations to Solutions**

**A Summary of Operations Research and Industrial Engineering Tools  
for Fighting COVID-19**

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Initial Draft on March 23, 2020

Latest Update on March 24, 2020

Operations Research and Industrial Engineering (OR & IE) approaches are widely used and play important roles in improving the design and operations of many standard corporate activities such as supply chain management, job/staff scheduling, vehicle routing, facility location, and resource allocation. In the midst of the COVID-19 pandemic, policymakers, companies, community workers and individual households have been designing new systems and procedures to fight the virus. Many problems related to optimizing these systems and their operations can be tackled by extending the traditional OR & IE approaches with new objectives, constraints, and input data. The purpose of this document is to **summarize potential scenarios one may encounter during the prevention, disease control, intervention and recovery phases during COVID-19 outbreaks, and point out the OR & IE models that can be applied for solving the related problems**. We are not medical experts and thus will not focus on the drug & vaccine discovery, nor analyzing the disease transmission rate and its spread patterns. Instead, we consider decisions made by multiple stakeholders that can prepare for rare but catastrophic events such as the COVID-19 pandemic, can better inform the public to perform

## A Summary of Operations Research and Industrial Engineering Tools for Fighting COVID-19



Siqian Shen

Mar 24 · 6 min read



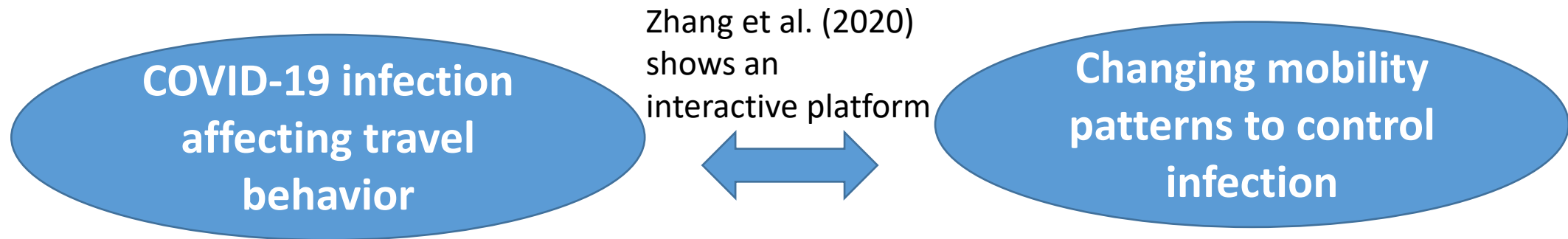
Operations Research and Industrial Engineering (OR & IE) approaches are widely used and play important roles in improving the design and operations of many standard corporate activities such as supply chain management, job/staff scheduling, vehicle routing, facility location, and resource allocation. In the midst of the COVID-19 pandemic, policymakers, companies, community workers and individual households have been designing new systems and procedures to fight the virus. Many problems related to optimizing these systems and their operations can be tackled by extending the traditional OR & IE approaches with new objectives, constraints, and input data. The purpose of this document is to **summarize potential scenarios one may encounter during the prevention, disease control, intervention, and recovery phases during COVID-19 outbreaks, and point out the OR & IE models that can be applied for solving the related problems**. We are not medical experts and thus will



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# Relations of COVID-19 and Mobility



- Warren and Skillman (2020), Bonaccors et al. (2020), Coven and Gupta (2020) analyze how human mobility patterns change in the US, Italy, and NYC, dependent on their COVID-19 infection severity, respectively.

- Kraemer et al. (2020) study mobility reduction to control virus spread in China.
- Prem et al. (2020) study the effect of social mixing reduction to control virus spread via SEIR model.
- Badr et al. (2020) study social distancing in the US to control virus.

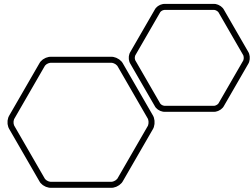
# Our Data and Analysis

- **Data sources:** Google Community Mobility Reports (<https://www.google.com/covid19/mobility/>)
- Data include relative changes of travel from/to workplaces, retail, residential, grocery and pharmacy, etc.) from 02/15 to 08/21 in 2020.
- Time-series decomposition model: for each time  $t$ :

$$X_t = T_t + S_t + I_t$$

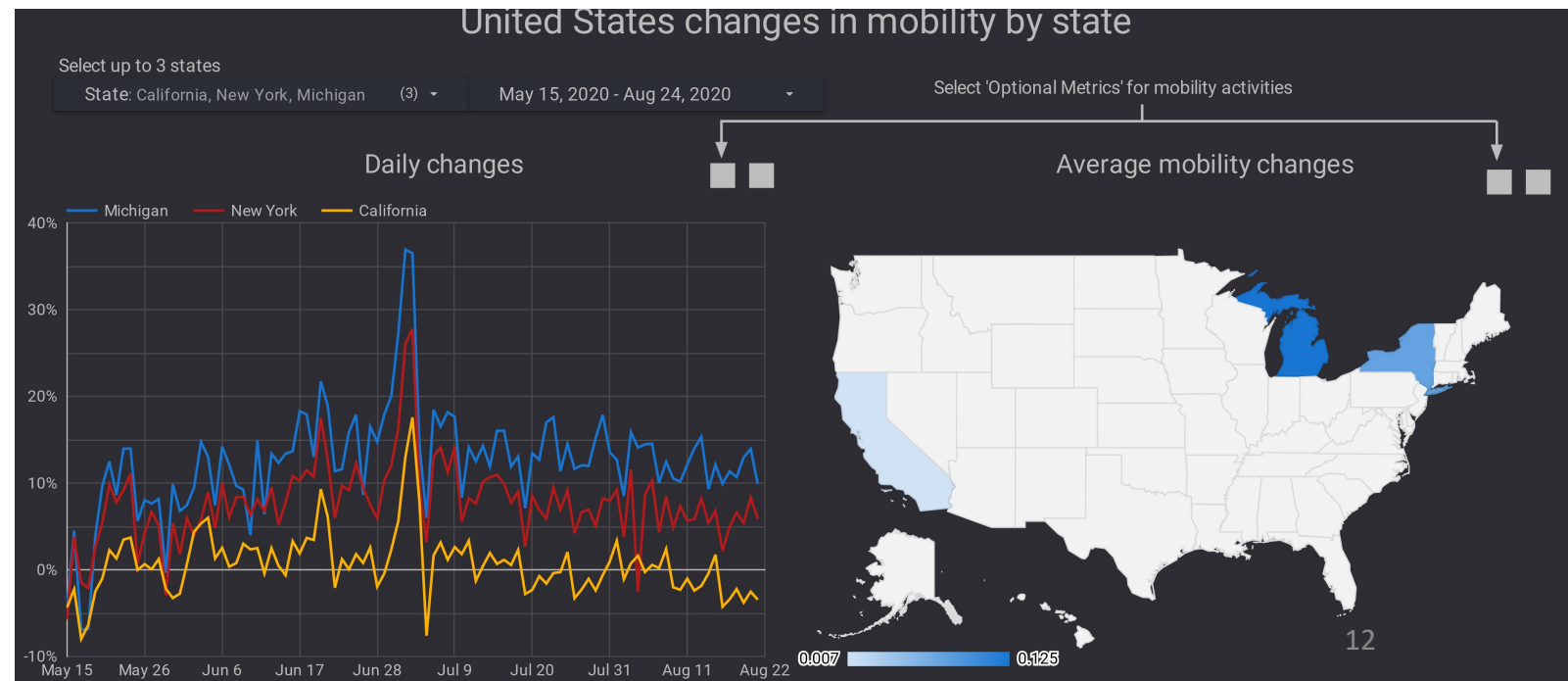
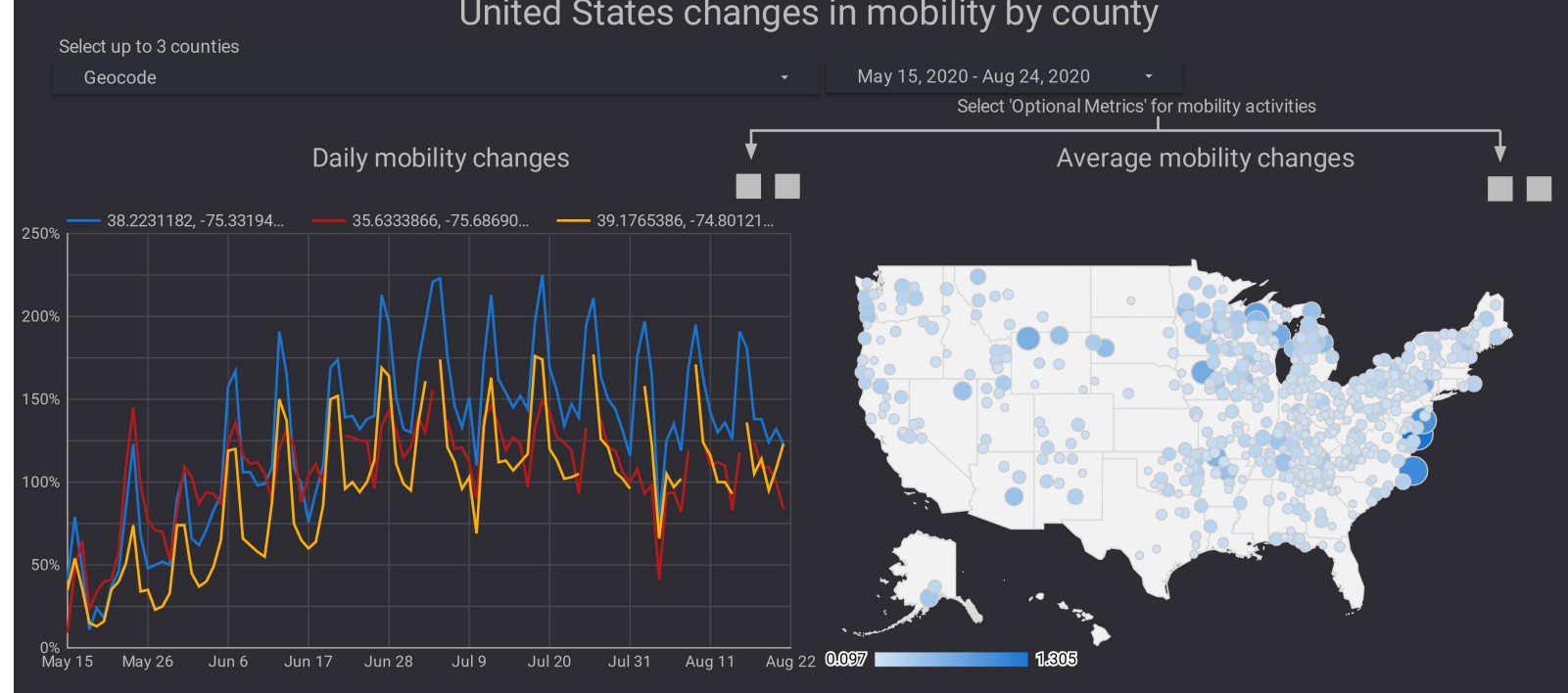
where  $T_t$ : trend component,  $S_t$ : seasonal component,  $I_t$ : irregular component.

- Use `seasonal_decompose` function from Python package `statsmodels`.

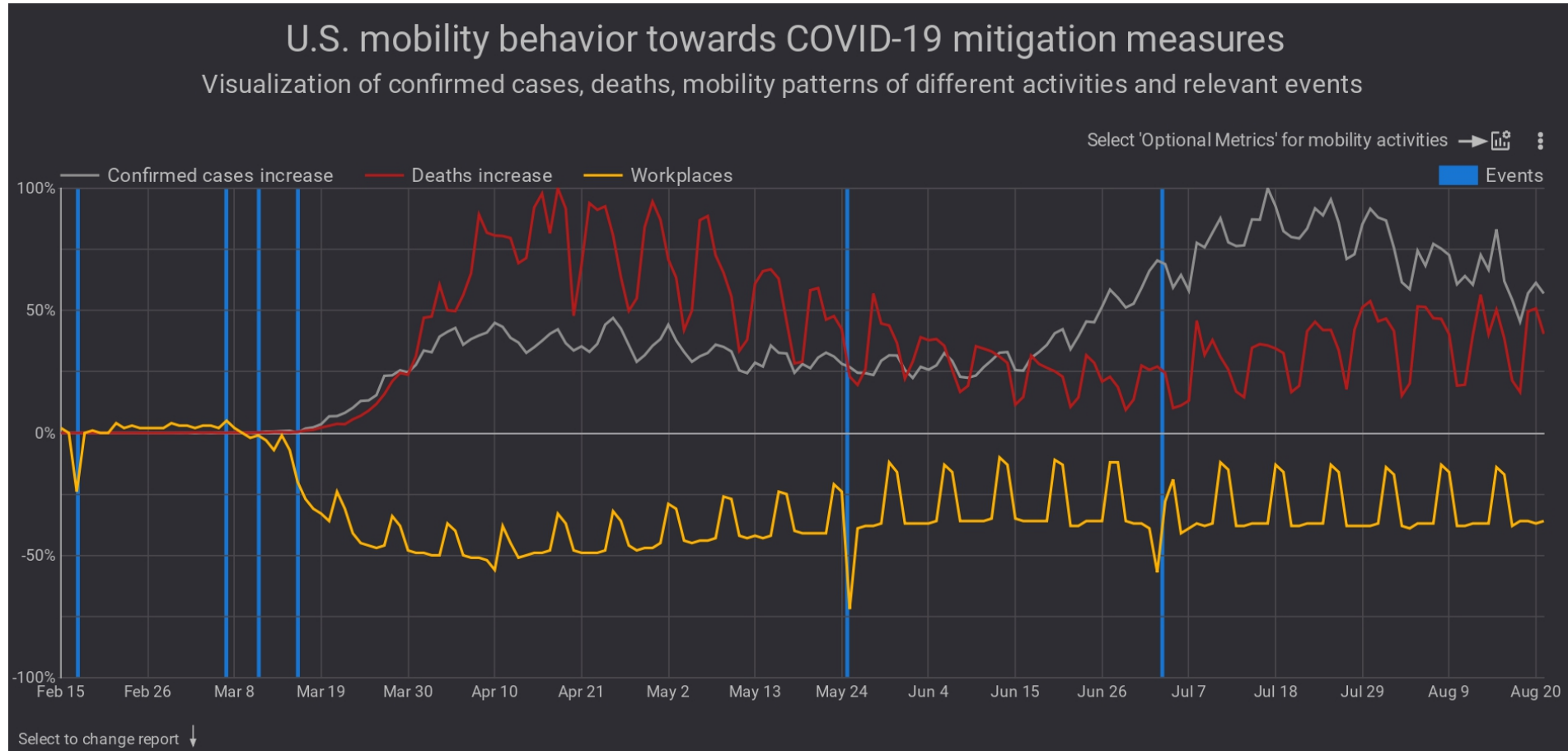


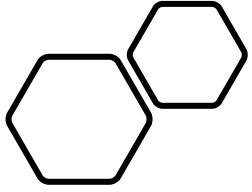
# Data Dashboard I

- US overall mobility changes by County or by State.



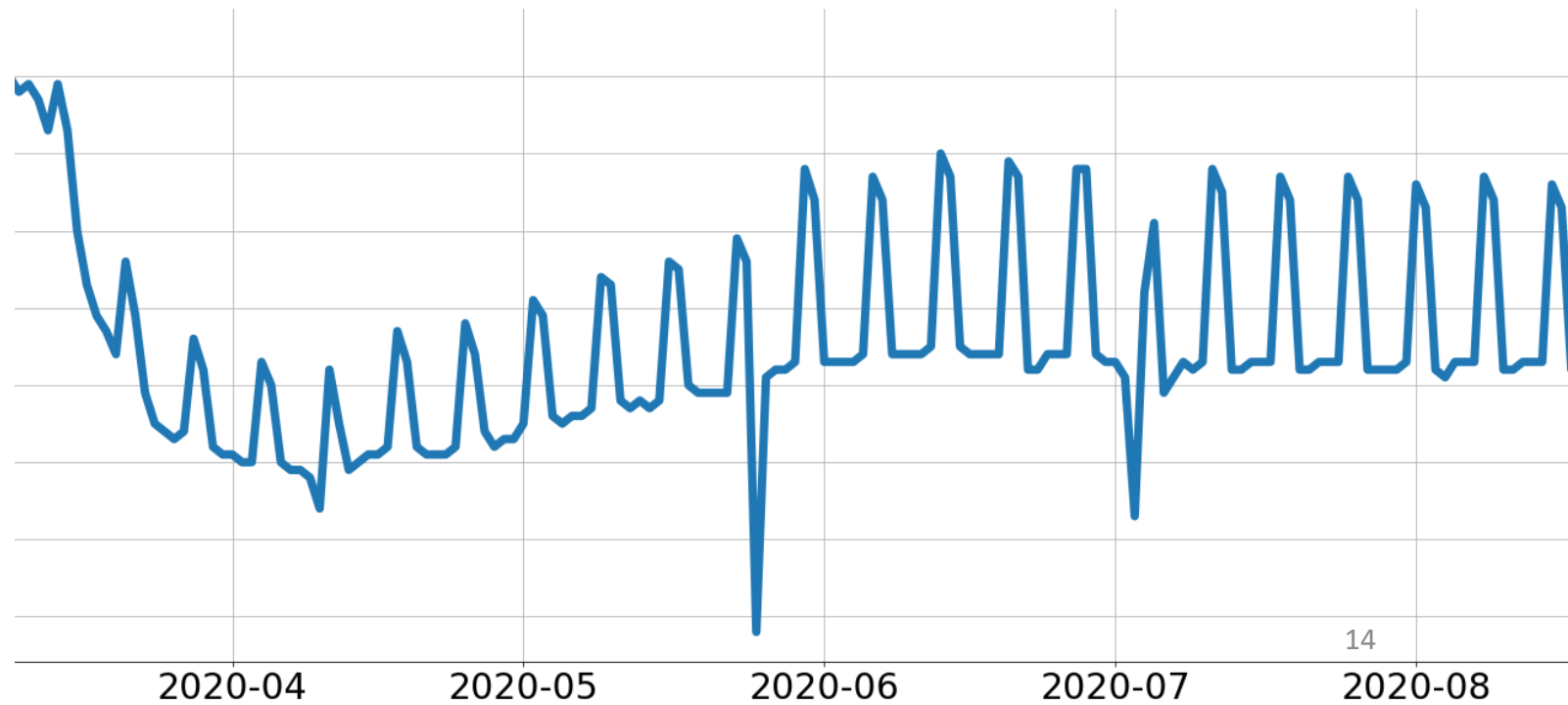
# Data Dashboard II





# Results

- US mobility changes in travels to grocery or pharmacy (up figure) and to workplace (down figure)



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# Lockdown – A Knapsack Problem

- Select facilities to close and populations to quarantine/get vaccination

$$\text{DPEC-B : } \min_{x,z} \sum_{j \in \mathcal{F}} \rho_j \left( \sum_{i \in \mathcal{P}} p_{ij} (1 - h_i) (r_i^{AV} z_i + r_i^{BV} (1 - z_i)) \right) (1 - x_j) \quad (2a)$$

$$\text{s.t. } \sum_{i \in \mathcal{P}} c_i z_i \leq B_z \quad (2b)$$

$$\sum_{j \in \mathcal{F}} d_j x_j \leq B_x \quad (2c)$$

$$x_j \in \{0, 1\} \quad \forall j \in \mathcal{F} \quad z_i \in \{0, 1\} \quad \forall i \in \mathcal{P}. \quad (2d)$$

- Such a static model can be extended to a dynamic setting if we update the virus spread information periodically and make updated lockdown decisions sequentially.

**Ref: Deng, Y., Shen, S., & Vorobeychik, Y. (2013). Optimization methods for decision making in disease prevention and epidemic control. *Mathematical Biosciences*, 246(1), 213-227.**



# To Build A Quarantine Model

- **What we know (Input Data)**

A network with nodes representing population groups or facilities and edges representing how they are connected.

- **What we need to decide (Decisions)**

- Identify the most critical nodes (e.g., facilities visited by most people daily or workers such as doctors who may infect many vulnerable populations if they are sick)

- **What are the goals (Objective)**

- Provide extra protection for the most critical nodes during their normal operations or quarantine them if they are infected

# An Interdiction Model for Disconnecting a Network

- Decide which node(s) to delete (quarantine) to maximize network disconnectivity.

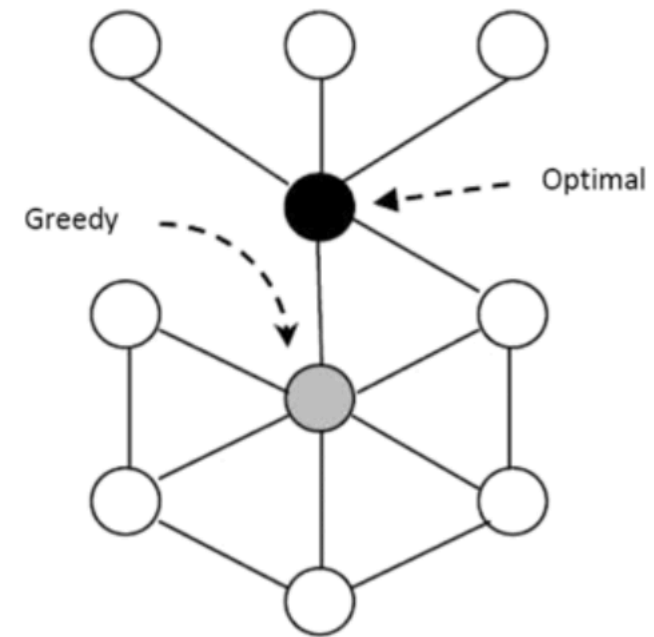
$$\max \eta(x, y) - \frac{1}{n} \sum_{i \in \mathcal{V}} (1 - x_i)$$

$$\text{s.t. } \sum_{i \in \mathcal{V}} (1 - x_i) \leq B$$

$$x_i + x_j - 1 \leq y_{ij}, \quad y_{ij} \leq x_i, \quad y_{ij} \leq x_j \quad \forall (i, j) \in \mathcal{E}$$

$$x_i \in \{0, 1\} \quad \forall i \in \mathcal{V}$$

$$0 \leq y_{ij} \leq 1 \quad \forall (i, j) \in \mathcal{E}.$$



**Fig. 1.** Suboptimality of the greedy algorithm in MaxNum for  $B = 1$ .

**Ref: Shen, S., Smith, J. C., & Goli, R. (2012). Exact interdiction models and algorithms for disconnecting networks via node deletions. *Discrete Optimization*, 9(3), 172-188.**

# A Reopen Game – A Knapsack View

Decision Tools for COVID-relat... x Feas... FeasibilityGame.xlsm - Google x +

drive.google.com/file/d/1rZsv2-I0JP5YCIvDZxdfkpxJJNKsTGXL/view

Apps Techniques PaperSubmission Grant JuniorFaculty Operation\_System Popular Everyday

FeasibilityGame.xlsm FeasibilityGame.xlsm Open with Google Sheets

	A	B	C	F	G	H	I	J	K	L	M	N
1				2	Employment Index	FILTER				GAME WINDOW		
2			State	3	3	Risk Index	(Multiple Items)					
3	AL	Alabama		4	1	Economic Benefit Index	(Multiple Items)					
4	AK	Alaska		5	3	Employment Index	(Multiple Items)					
5	AZ	Arizona		6	2							
6	AR	Arkansas		7	5	States						
7	CA	California		8	3	Connecticut						
8	CO	Colorado		9	2	District of Columbia						
9	CT	Connecticut		10	1	Kentucky						
10	DE	Delaware		11	1	Maine						
11	DC	District of Columbia		12	5	Maryland						
12	FL	Florida		13	4	Massachusetts						
13	GA	Georgia		14	2	Nebraska						
14	HI	Hawaii		15	1	New Hampshire						
15	ID	Idaho		16	5	North Carolina						
16	IL	Illinois		17	4	Rhode Island						
17	IN	Indiana		18	2	Vermont						
18	IA	Iowa		19	2	Virginia						
19	KS	Kansas		20	3							
20	KY	Kentucky		21	3							
21	LA	Louisiana		22	1							
22	ME	Maine		23	3							
23	MD	Maryland		24	4							
24	MA	Massachusetts		25	5							
25	MI	Michigan		26	2							
26	MN	Minnesota		27	2							
27	MS	Mississippi		28	3							
28	MO	Missouri		29	1							
29	MT	Montana		30	1							
30	NE	Nebraska		31	4							
31	NV	Nevada		32	2							
32												

Index	Cumulative Index Score
Risk (min)	20
Economic Benefit (max)	19
Employment (max)	23
<b>Total Risk: 20</b>	<b>Total Reward: 42</b>
<b>Meets Constraints: No</b>	<b>Final Score: 22</b>

**KEY**

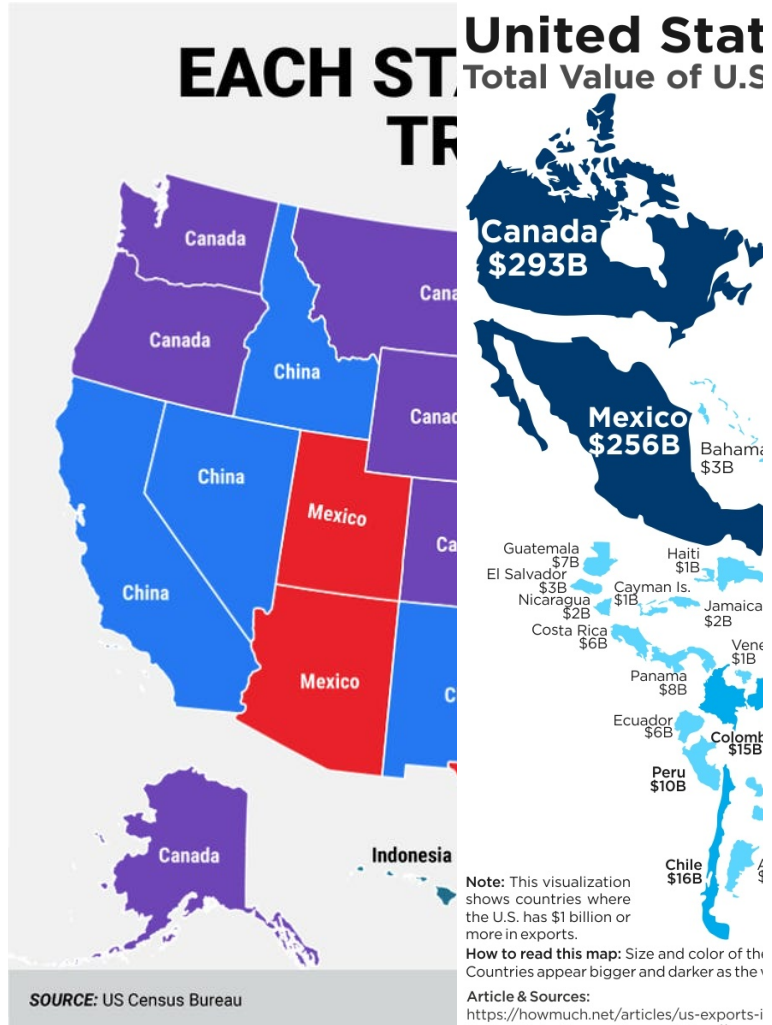
**Risk Index**  
 1 - Low Risk of Infection | 5 - High Risk of Infection  
 (Aim: Minimize this cumulative index score)

**Economic Benefit Index**  
 1 - Small Contribution to National GDP | 5 - Large Contribution to National GDP  
 (Aim: Maximize this cumulative index score)

**Employment Index**  
 1 - Few Jobs Restored | 5 - Many Jobs Restored  
 (Aim: Maximize this cumulative index score)

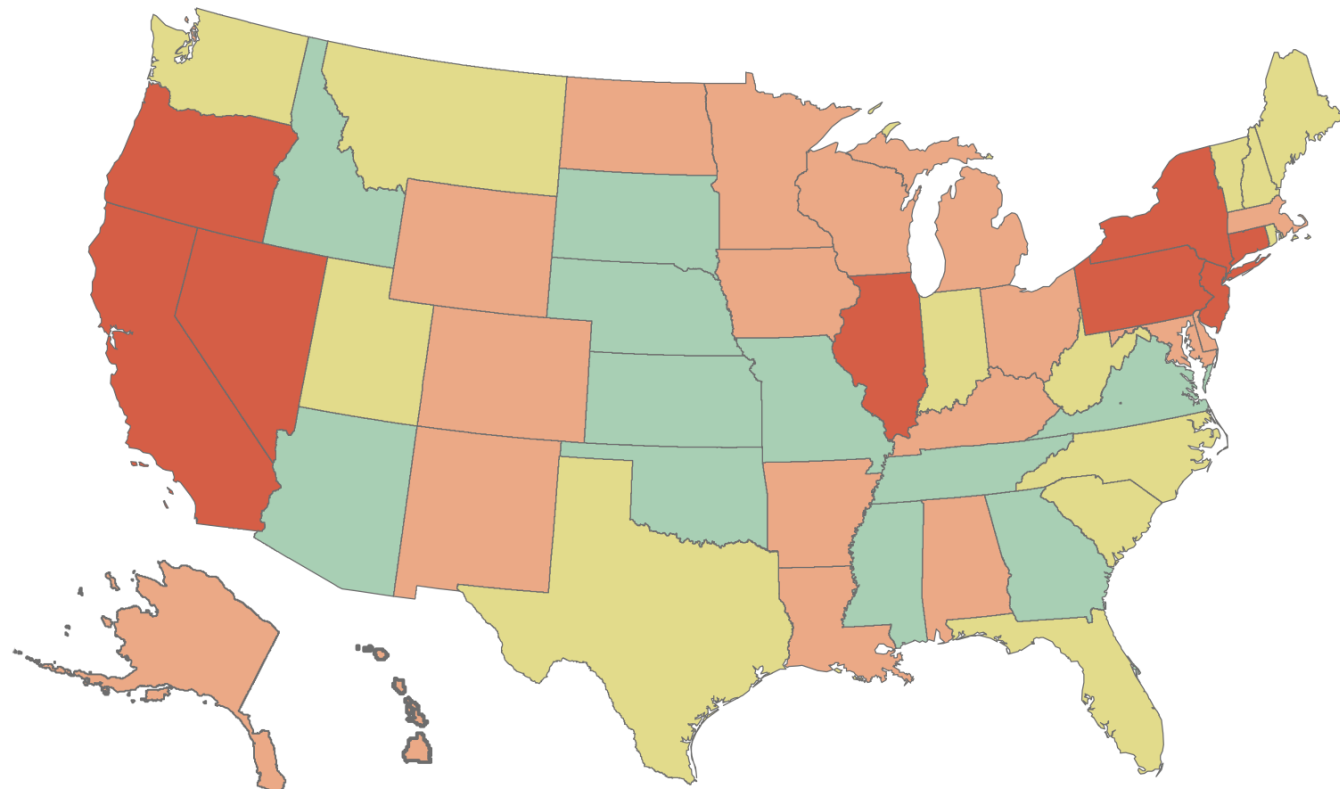
States Industries States Industries

# Consider Business Trade Across States/Countries



## Coronavirus restrictions across the United States

- Most restrictive: closing non-essential businesses
- Many restrictions on business closings
- Fewer restrictions: no dine-in permitted at restaurants
- Fewest restrictions: no state ban on dine-in restaurants



# A Network-based Optimization Model

- $I$ : set of regions;  $J$ : set of industries;  $\{1, \dots, T\}$ : decision period for open or close certain businesses.
- $G_j(V, E_j)$  – the business type  $j$ 's trading network.
- $\alpha_{it}$  and  $\beta_{it}$  – baseline infection/recover rate in region  $i$  and period  $t$  (if no business is open).
- $\tilde{b}_{ijt}$ : random # of new infections in region  $i$ , period  $t$  if reopen business  $j$ .
- Decisions:
  - $x_{ijt}$  - whether to reopen business  $j$  in region  $i$ , period  $t$ .
  - $y_{i'i''t}$  - amount of business trading between regions  $i'$  and  $i''$  in time  $t$ .
  - $z_{ijt}$  - local trading of products related to business  $j$  in region  $i$ , period  $t$ .
  - $a_{it}$  - # of infections in region  $i$ , period  $t$ .

# A Network-based Optimization Model

$$\max \sum_{t=2}^{T+1} \sum_{i \in \mathcal{I}} \sum_{j \in \mathcal{J}} \delta_{ijt} x_{ijt} + (1 - \eta) \left( \sum_{t=1}^{T+1} \sum_{j \in \mathcal{J}} \sum_{e_j \in E_j} p_{e_j t} y_{e_j t} + \sum_{t=1}^{T+1} \sum_{i \in \mathcal{I}} \sum_{j \in \mathcal{J}} q_{ijt} z_{ijt} \right) - \eta \sum_{t=1}^{T+1} \sum_{i \in \mathcal{I}} w_{it} a_{it}$$

(1a)

Bound the amount of business trading and product sales based on reopening strategies.

$$\text{s.t.} \quad \sum_{e \in \delta_j^+(i)} y_{et} + z_{ijt} \leq \tilde{R}_{ijt} x_{ijt}, \quad \forall i \in \mathcal{I}, \forall j \in \mathcal{J}, t = 1, \dots, T + 1$$

(1b)

$$\sum_{e \in \delta_j^-(i)} y_{et} + z_{ijt} \leq \tilde{D}_{ijt} x_{ijt}, \quad \forall i \in \mathcal{I}, \forall j \in \mathcal{J}, t = 1, \dots, T + 1$$

(1c)

$$\sum_{j \in \mathcal{J}} s_{ijt} (1 - x_{ijt}) \leq v_{it}, \quad \forall i \in \mathcal{I}, t = 2, \dots, T + 1$$

(1d)

Bound the number of lockdown activities.

$$a_{it+1} \geq a_{it} + \alpha_{it} a_{it} + \sum_{j \in \mathcal{J}} \tilde{b}_{ijt} x_{ijt}, \quad \forall i \in \mathcal{I}, t = 1, \dots, T_0$$

(1e)

$$a_{it+1} \geq a_{it} + \alpha_{it} a_{it} + \sum_{j \in \mathcal{J}} \tilde{b}_{ijt} x_{ijt} - \beta_{it-T_0} a_{it-T_0}, \quad \forall i \in \mathcal{I}, t = T_0 + 1, \dots, T$$

(1f)

Update infection level in future period based on current infection and business reopening.

$$a_{i1} = a_i^{\text{init}}, \quad \forall i \in \mathcal{I}$$

(1g)

$$a_{it} \leq c_{it}, \quad \forall i \in \mathcal{I}, t = 2, \dots, T + 1$$

(1h)

Medical resource capacity on infection.

$$h_{it} a_{it} \leq d_{it}, \quad \forall i \in \mathcal{I}, t = 2, \dots, T + 1$$

(1i)

$$f_{it} + \sum_{j \in \mathcal{J}} g_{ijt} x_{ijt} \leq l_{it}, \quad \forall i \in \mathcal{I}, t = 2, \dots, T + 1$$

(1j)

Bound the number of reopening activities.

$$m_{it} + \sum_{j \in \mathcal{J}} n_{ijt} x_{ijt} \leq u_{it}, \quad \forall i \in \mathcal{I}, t = 2, \dots, T + 1$$

(1k)

$$y_{e_j t} \geq 0, z_{ijt} \geq 0, a_{it} \geq 0, \quad \forall i \in \mathcal{I}, \forall j \in \mathcal{J}, \forall e_j \in E_j, \forall t = 1, \dots, T + 1$$

(1l)

$$x_{ijt+1} \leq x_{ijt} + 1 - x_{ij}^{\text{init}}, \quad \forall i \in \mathcal{I}, j \in \mathcal{J}, t = 1, \dots, T + 1$$

(1m)

Relationship between reopening & lockdown decisions over sequential periods.

$$x_{ijt+1} \geq x_{ijt} - x_{ij}^{\text{init}}, \quad \forall i \in \mathcal{I}, j \in \mathcal{J}, t = 1, \dots, T + 1$$

(1n)

$$x_{ij1} = x_{ij}^{\text{init}}, \quad \forall i \in \mathcal{I}, \forall j \in \mathcal{J}$$

(1o)

$$x_{ijt} \in \{0, 1\}, \quad \forall i \in \mathcal{I}, \forall j \in \mathcal{J}, t = 1, \dots, T + 1$$

(1p)

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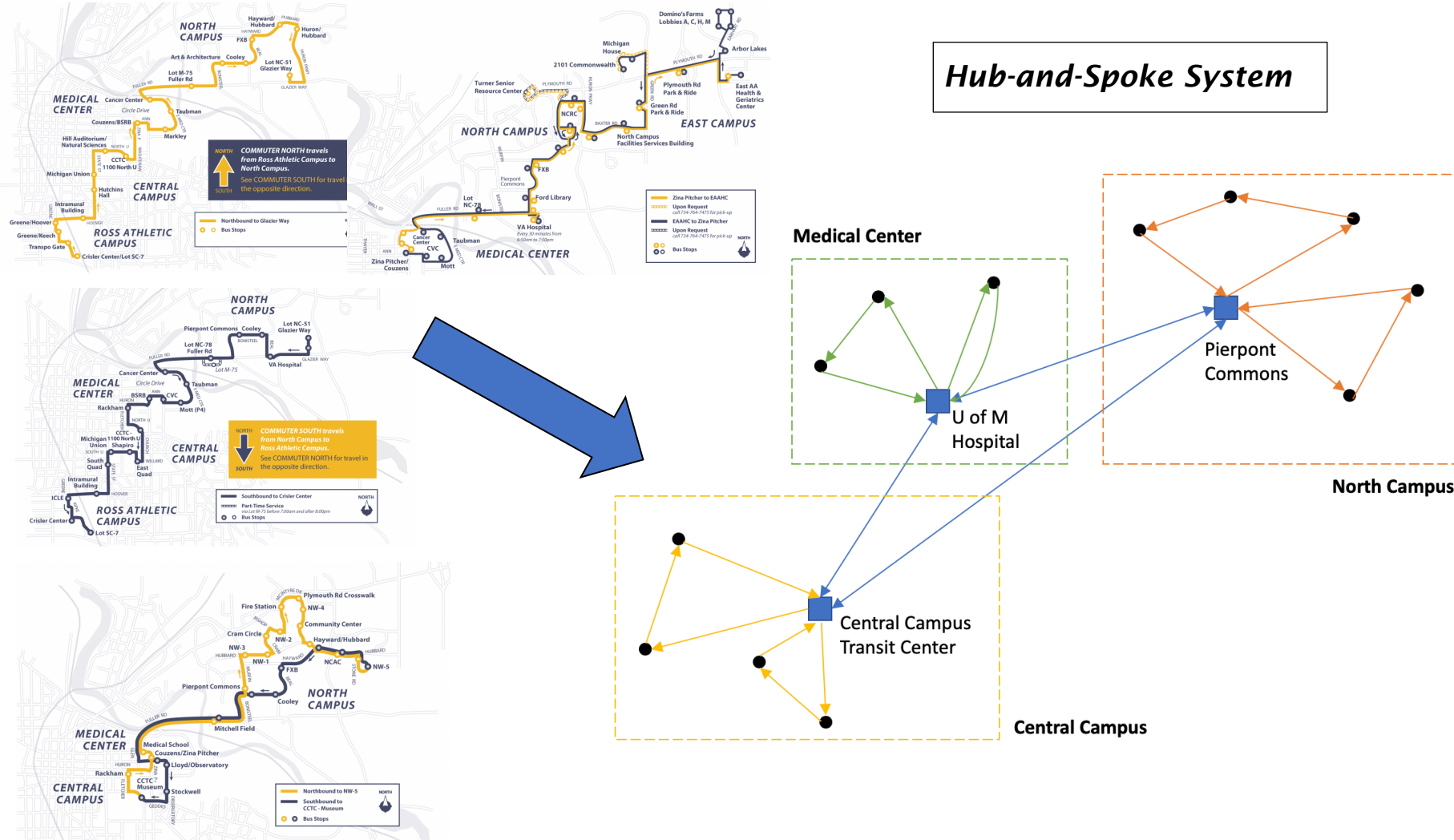


***University  
of Michigan  
Campus Bus  
Route and  
Schedule  
Redesign***



# Hub-and-Spoke Design

Key idea: (i) shorten existing long routes to increase overall bus capacity utilization and frequency; (ii) consolidate bus stops to reduce the # of stops and shorten loading/unloading time.



# Optimize Bus Stops and Routes

$$\min \sum_{j \in J} c_j x_j + \sum_{j \in J} \left( \sum_{i \in I} t_{\text{depot},i} u_{i,1}^j + \sum_{k=1}^{|K|-1} \sum_{i_1, i_2 \in I \cup \{\text{depot}\}} t_{i_1, i_2} z_{i_1, i_2, k}^j + \sum_{i \in I} t_{i, \text{depot}} u_{i, K}^j \right) \quad (1a)$$

$$\text{s.t.} \quad \sum_{j \in J} y_{ij} = 1, \quad \forall i \in I, \quad (1b)$$

$$y_{ij} \leq x_j, \quad \forall i \in I, j \in J, \quad (1c)$$

$$\sum_{k \in K} u_{i,k}^j = y_{ij}, \quad \forall i \in I, j \in J, \quad (1d)$$

$$\sum_{i \in I} u_{i,k}^j + u_{\text{depot},k}^j = x_j, \quad \forall k \in K, j \in J, \quad (1e)$$

$$\sum_{i \in I} u_{i,k+1}^j \leq \sum_{i \in I} u_{i,k}^j, \quad \forall k = 1, \dots, |K| - 1, j \in J, \quad (1f)$$

$$z_{i_1, i_2, k}^j \leq u_{i_1, k}^j, \quad \forall i_1, i_2 \in I \cup \{\text{depot}\}, k = 1, \dots, |K| - 1, j \in J, \quad (1g)$$

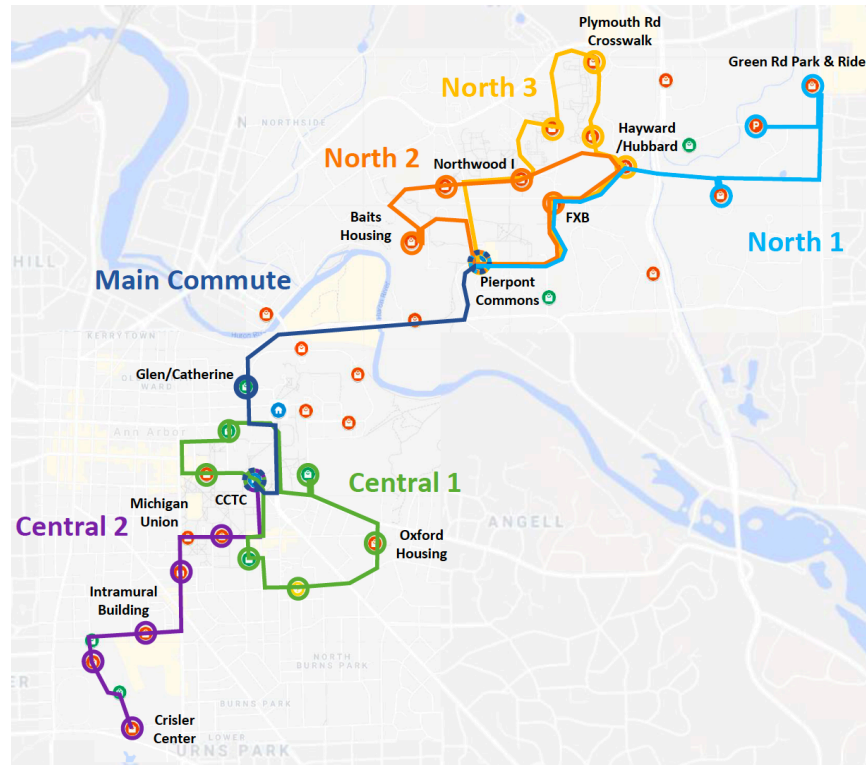
$$z_{i_1, i_2, k}^j \leq u_{i_2, k+1}^j, \quad \forall i_1, i_2 \in I \cup \{\text{depot}\}, k = 1, \dots, |K| - 1, j \in J, \quad (1h)$$

$$z_{i_1, i_2, k}^j \geq u_{i_1, k}^j + u_{i_2, k+1}^j - 1, \quad \forall i_1, i_2 \in I \cup \{\text{depot}\}, k = 1, \dots, |K| - 1, j \in J. \quad (1i)$$

$$x_j \in \{0, 1\}, y_{ij} \in \{0, 1\}, u_{i,k}^j \in \{0, 1\}, \quad \forall i \in I, k \in K, j \in J. \quad (1j)$$

**Key approach:** We minimize # of routes we use to cover all selected stops and also the total travel time of all routes. We ensure: (i) all current stops are either selected or within 5min walking to a selected one; (ii) each route visits their assigned bus stops one by one; (iii) each route returns to their hub after visiting all stops assigned; (iv) trip time on any route  $\leq 15$  minutes. (We modify and improve the solution via simulation.)

# Design Bus Schedules on New Routes

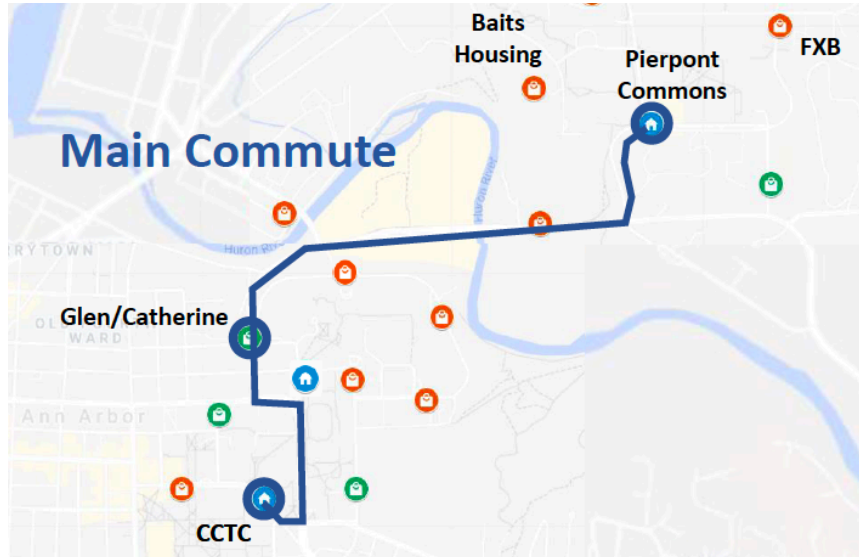


- *Replace all “UM Campus Routes” and “North-East Shuttle” with the six routes shown on the left (Main Commute, North 1, 2, 3, Central 1, 2). Keep Crisler Express, Med Express, Wall-street.*
- *Reduced # of bus stops to 50 (both directions; 25 in one direction.)*
- *We use  $\min\{\# \text{ bus}, \# \text{ driver}\}$  available for each shift, and consider 5% buffer for driver shortage/mechanical failure.*
- *Total # buses in Main Commute: 20; North: 7--12, Central: 11, Medical: 14--9*

**Key results:** We compare the total # of rides that can be provided by our solution at 50% capacity with the one of original schedule & routes at 100% capacity and show that they are the same. If only half of the classes in person, then it is possible for the recommended schedule and routes to satisfy all ride demand even we can only use 25% capacity (theoretically speaking, which will be validated through simulation).

# Match to Peak-time Ride Capacity

- Recommendation: Main Commute extracts the common part of Bursley-Baits, Northwood, Northwood Express, Commuter South/Commuter North, Diag-to-Diag Express by connecting main hubs.



Statistics	Values
Stops	3
Single-trip distance	2.4 miles
Single-trip time	11 mins
# buses	20 * 40'
Schedule	6:30am – 3am

	Current (100% capacity)		Hub-and-Spoke (50% capacity**)		
Time	Frequency	Capacity/h	Frequency	Capacity/h	# buses
6:30am - 8:30pm	Every 2 mins*	2100	Every 1.1 mins	1909	20
8:30pm - 3am	[2.72, 8.57] mins	[490, 1544]	Every 1.69 mins	1243	13

\* Covered by five routes: Bursley-Baits, Northwood, Northwood Express, Commuter South/Commuter North, Diag-to-Diag Express.

\*\* Using 50% capacity, one 40' bus can accommodate  $70 * 50\% = 35$  passengers.

# Simulation Design

We use  for simulation studies.

**Compare bus schedules:** Existing vs. Recommended, given our estimated ride patterns.

## Input data

- Stops and schedules of different routes
- Hourly ride patterns and rates
  - Obtained using historical data, housing, parking, recreation, course enrolment data, etc.
  - Rides (including transfer plan) between “popular” stops
    - E.g., from Pierpont Commons to CCTC during 10-11 am for classes.
  - Randomly generated getting-on/-off passengers (0-3) at less popular stops.
- Travel time in between stops (from Google Map) and loading/unloading time at each stop.

## Expected output statistics:

- Number of served rides
- Real time busload track & bus utilization rate
- Number of passengers waiting at each stop
- Waiting and traveling time of passengers

## Sensitivity analysis:

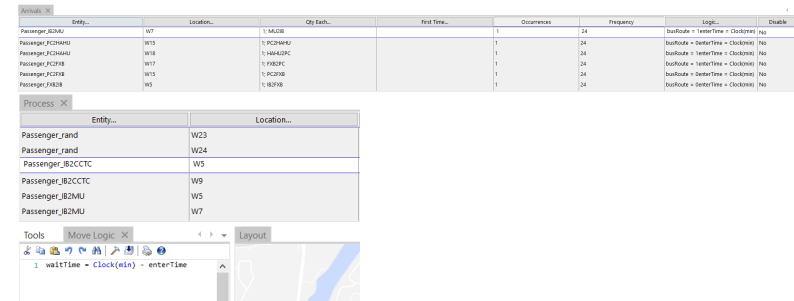
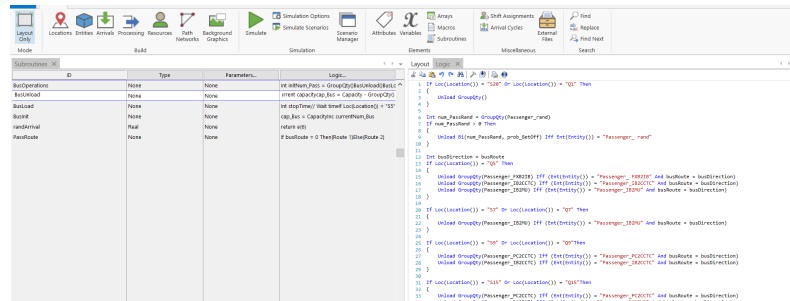
- E.g., varying bus capacity from 100% to 50% and then 25%; varying bus availability/frequency

## Stress test of vulnerable events:

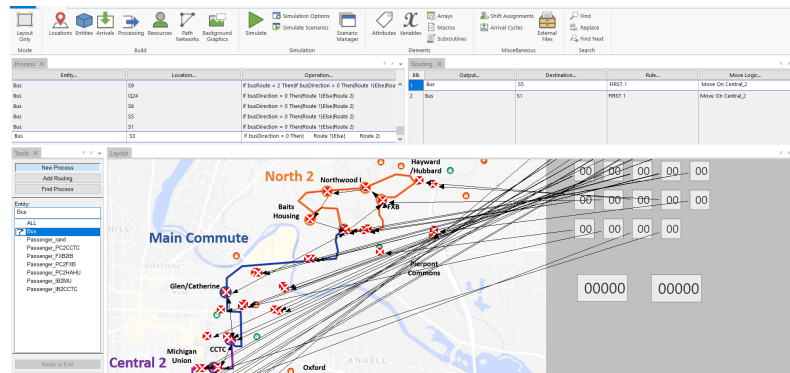
- E.g., lack of drivers, mechanical issues, peak hour demand

# Simulation Result Output

- Real time busload track & Bus utilization rate
- Passenger waiting, riding and walking analysis



- Number of passengers waiting at each stop
- Sensitivity analysis & Stress test



Scenario Manager						
#	Parameters	Baseline	Scenario1	Scenario2	Scenario3	Scenario4
	Simulate Scenario?	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
	Last Simulation Run					
*	Capacity	100	50	25	50	50
*	Max_Bus	50	50	50	50	50
*	Period_Bus_North	2.75	2.75	2.75	2.75	5
*	Period_Bus_Main	1.1	1.1	1.1	1.1	2.5
*	Period_Bus_Central	5	5	5	5	4
*	Prob_sudden_shortage	0	0	0	0.05	0.1

# Simulation Platform Demonstration

Recommended route and schedule of **North 2**, **Main Commute**, and **Central 2**.

- cover similar stops to that of **CN & CS**.

**Operation Hour:** 8-10 am

**Single-trip Distance:**

- **North 2:** 2.7 mile
- **Main:** 2.4 mile
- **Central 2:** 1.9 mile

**Single-trip Time:**

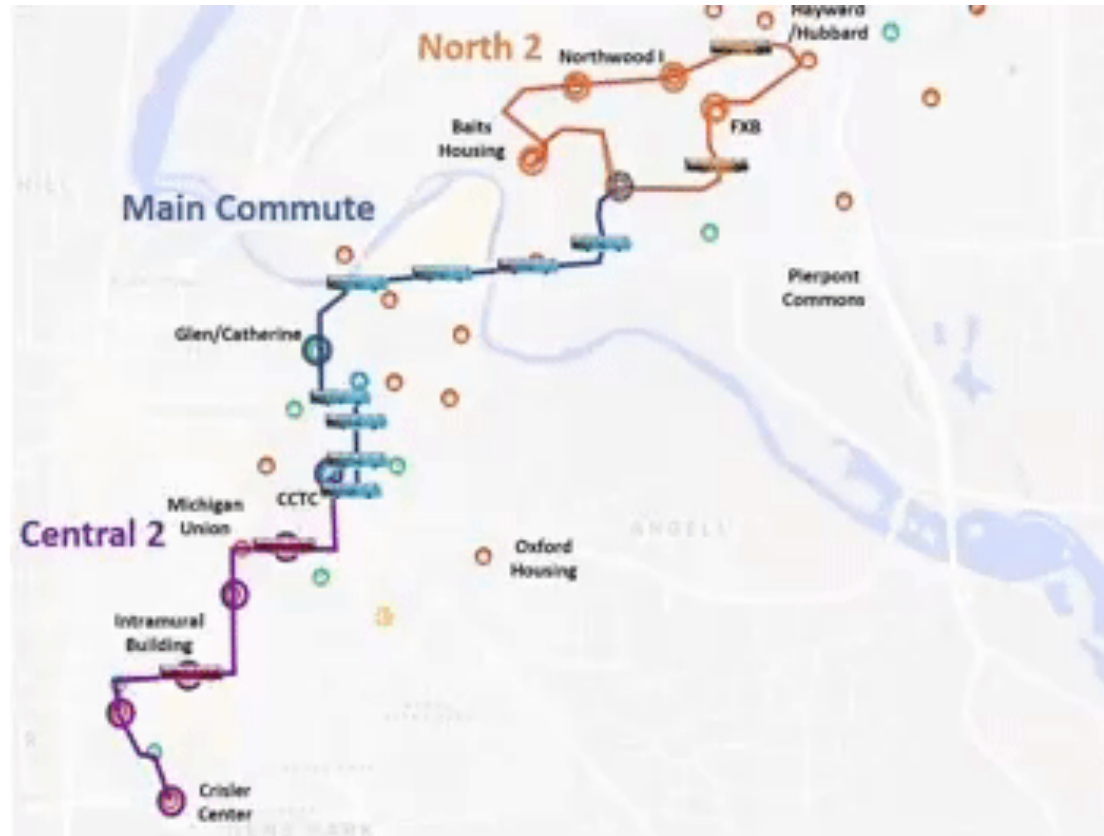
- **North 2:** 11 min
- **Main:** 11 min
- **Central 2:** 15 min

**Stops:**

- **North 2:** 5
- **Main:** 3
- **Central 2:** 6

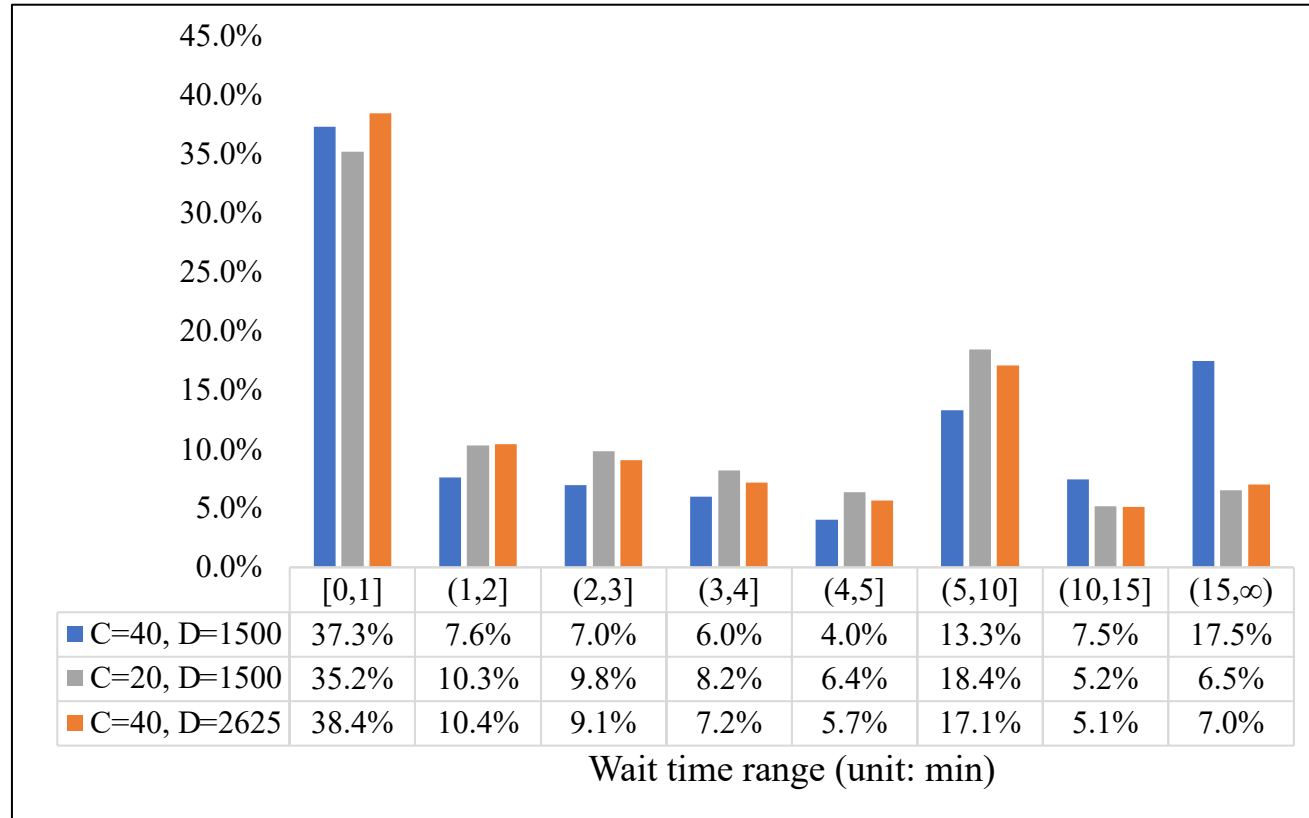
**Frequency:**

- **North 2:** 1 every 2.75 min
- **Main:** 1 every 1.1 min
- **Central 2:** 5 every 5 min



# Passenger Wait and Transit Times

- More than 35% passengers wait less than 1 minute.
- Reduction of bus capacity has no significant impact over individual passengers' wait time.



- 70% passengers only take a single bus; 30% passengers make at least one transit.
- On average, passengers need to take 1.3 buses to complete their trips.



# Results of Random Bus Breakdown

Result per passenger (in minute)	No bus removed	Central 1 Bus -1	Central 2 Bus - 1	Main Bus -1	North 1 Bus -1	North 2 Bus -1	North 3 Bus -1
Avg. time in system (riding + waiting)	18.51	18.70	19.33	18.57	18.81	18.59	17.59
Avg. time on wait	5.32	5.54	6.29	5.45	5.64	5.43	4.86
% wait > 5 min	29.23%	29.81%	32.67%	29.77%	30.68%	29.56%	31.85%

- All time is per passenger, in minute.
- % wait > 5 min is the percentage of passengers who wait more than 5 minutes among total number of passengers
- Removal of one bus from Central 2 has the greatest impact overall. However, the maximum change is less than 1 minute longer waiting time per passenger, and the system is quite robust with respect to one bus breakdown in any route.

# Outline

- Introduction
- COVID-19 and Mobility
- Business Reopening / Lockdown
- Redesign Public Transit Systems
- **Conclusion**

# From Data to Actions, to Solutions



Tedros Adhanom Ghebreyesus   
@DrTedros

The **#COVID19** pandemic is accelerating. It took 67 days from the 1st reported case to reach the first 100K cases, 11 days for the second 100K cases & just 4 days for the third 100K cases.

These numbers matter, these are people, whose lives & families have been turned upside down.



World Health Organization (WHO)  @WHO · Mar 23

Media briefing on #COVID19 with @DrTedros. #Coronavirus  
[pscp.tv/w/cUd9qjl2MTAy...](https://pscp.tv/w/cUd9qjl2MTAy...)

[Show this thread](#)

**As of April 26, there are almost 1 million infected cases and 55,443 deaths from the U.S.**

**As of Sept 21, there are close to 7 million infected cases and 202,000+ deaths from the U.S.**

- Enhancing community-based control of self-quarantine; tracking the paths of disease spread; warning people with potential high risk of infection.
- Increasing COVID-19 testing availability and making information transparent to the public. (Testing! Testing! Testing!)
- Avoiding medical supply shortage and avoiding exceeding healthcare capacity.
- Triaging patients to avoid cross-infection in hospitals. Gathering all patients with mild symptoms to a central quarantine place for treatment.
- Limiting travel and other non-essential activities, canceling social gathering, implementing 'Shelter-in-Place' and 'Stay-at-Home' policies.

**THANK YOU!**

Questions?